
Financial Inclusion

2.0

Policy Goals, Transactions Ecology
and Sustainable Roadmap

Hossain Zillur Rahman

Executive Chairman, PPRC

19 SEPTEMBER 2026

2.0

POLICY GOALS

TRANSACTIONS
ECOLOGY

SUSTAINABLE
ROADMAP



Inclusion 1.0 targeted the unbanked

Policy agenda

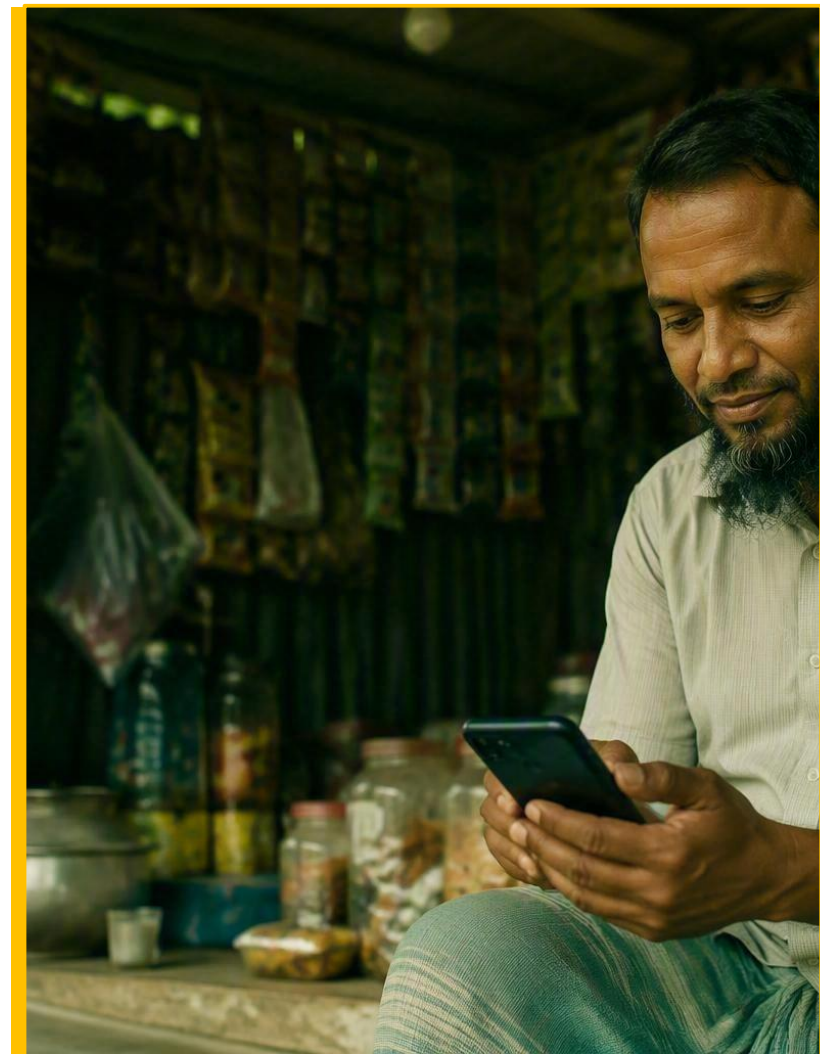


Poverty Alleviation

Client



Unbanked Population



MFI, MFS and agent banking built the inclusion ecosystem

	IMPLEMENTATION MODEL	SERVICE	GUARDRAIL
 MFI	Client doorstep	Supervised loans Savings	Social Welfare registration (except Grameen) PKSF MRA (2006)
 MFS	Bank or bank subsidiary Phone-based client access Operator–distributor–agent Low-cost transaction ecology Two-way rural–urban household income distribution	Digital fund transfer Payments Savings	MFS Guidelines 2011 MFS Regulations 2022
 AGENT BANKING	Agent substitutes for bank branch	Deposit mobilization Limited lending	Added to banking regulation in 2013

Client needs drove Bangladesh's inclusion gains

01

Ecosystem Growth & Drivers

Bangladesh made significant financial-inclusion gains through MFI, MFS, agent banking, digital savings and nano-loans. Client needs generally drove ecosystem growth and evolution.

02

Clients as Active Co-Partners

By investing in phones, clients became co-partners in the growth of the digital finance ecosystem.

03

Demographic & Geographic Reach

MFI and agent banking brought in rural populations; MFS linked rural–mofussil–capital–diaspora.

04

Expansion Beyond Poverty Alleviation

Programs gradually expanded from poverty alleviation-focused to growth-focused clients.

The inclusion challenge has moved to CMSME sectors

05

Inclusion has not always meant empowerment: agent banking focused more on deposit mobilization than rural lending.

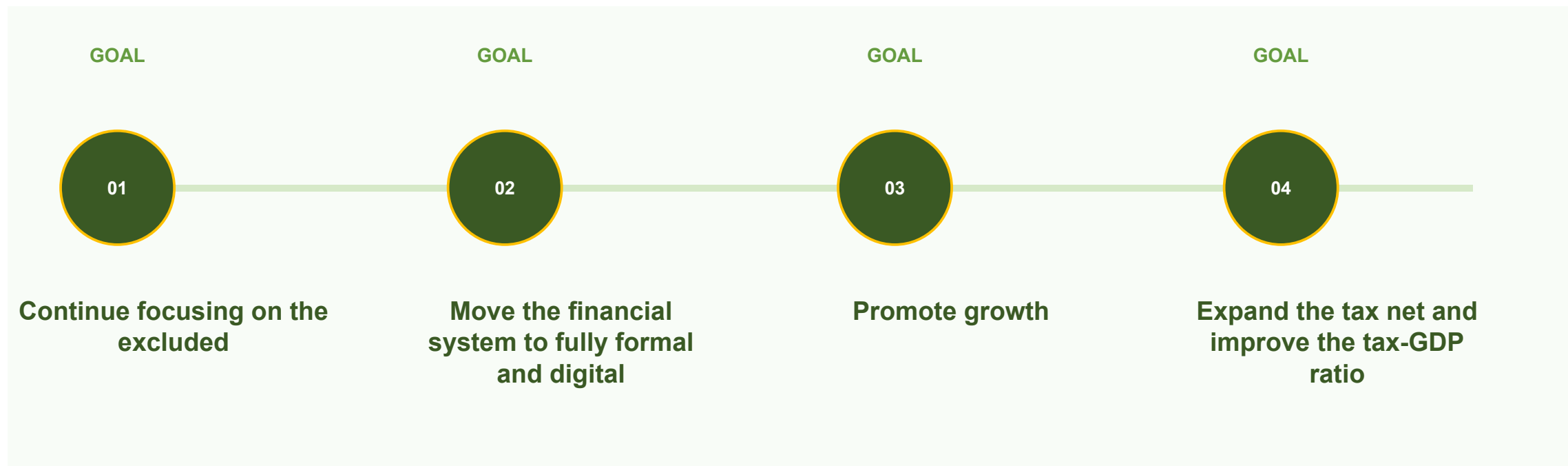
06

MFS leveraged technology and big data toward an integrated digital future, while its strength remained the innovative combination of low-tech human and high-tech digital features.

07

The inclusion challenge shifted from the Unbanked to CMSMEs, which constitute around 95% of economic units. Collateral-based lending and time-insensitive approval and delivery largely exclude them from bank finance; their needs also do not fit neatly within the MFI package.

Inclusion 2.0 expands access into system transformation



Inclusion 2.0 prioritizes digital finance and CMSMEs

01

OPERATIONAL AGENDA



Create a sustainable pathway for the MFS system to become an integrated digital financial system

02

OPERATIONAL AGENDA



Financially empower the CMSME sectors

Policy tools must resolve their system issues

INSTRUMENT

ISSUE TO RESOLVE

01	Stimulus Refinancing	→	Transmission Channel
02	Priority Sector Targeting	→	Sectoral Voice
03	Bangla QR & Digital Future	→	System Guardrail & Incentive Breakdown Risks

Public finance falls short without system planning

01

Covid stimulus financing for agriculture and SME went under-utilized

02

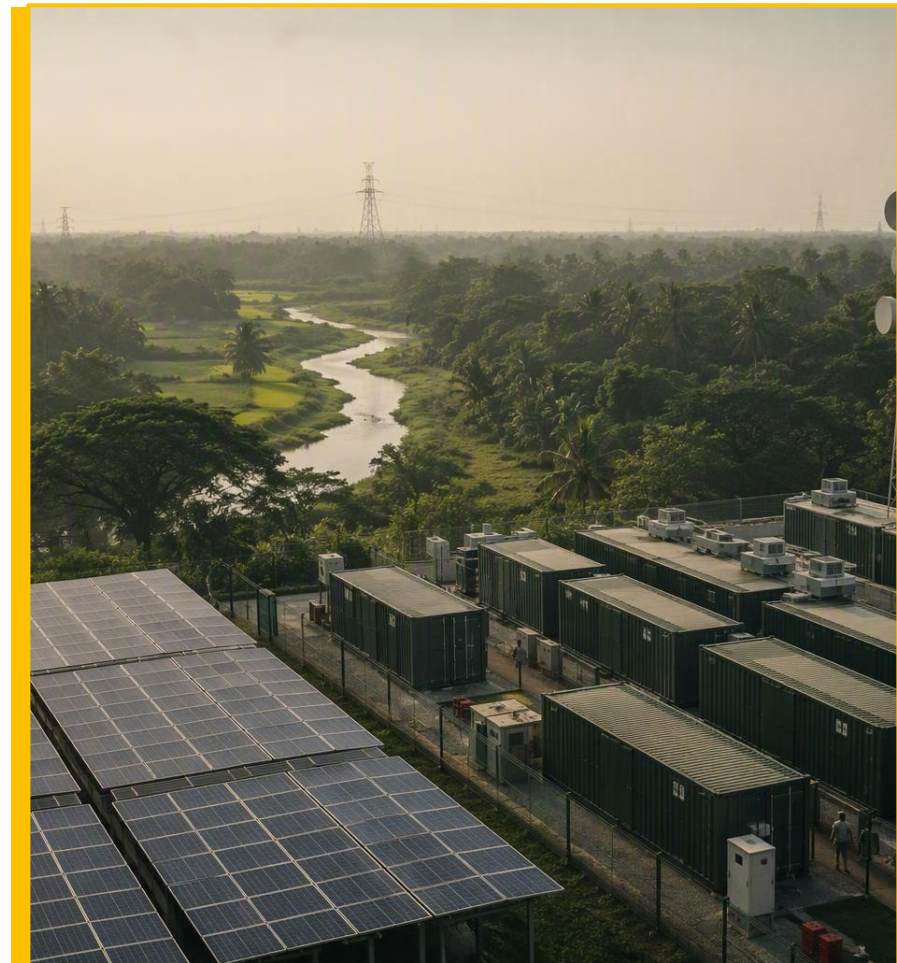
IDCOL's home solar system overdrive lacked end-to-end planning

03

Hi-tech parks remains severely underused amid an infrastructure-first policy focus

04

Bangla QR faces compliance and fraud risks without end-to-end governance



Three Questions to explore

01

Which indicators meaningfully measure inclusion, and how should real-time knowledge gaps be addressed?

02

How can MFS-built digital and financial inclusion foundations sustainably evolve into an integrated digital financial future?

03

How can banking and MFI/MFS channels empower CMSME sectors through financial and policy support?